

## PANEL MANDATE LETTER

Mr. David Zussman  
Vice-chairperson  
Stephen Jarislowsky Chair for Public Sector  
Graduate School of Public and International Affairs  
Faculty of Social Sciences, University of Ottawa  
55 Laurier Avenue East  
Desmarais Building, Room 11101  
Ottawa, Ontario K1N 6N5

Dear Mr. Zussman:

It was a pleasure to speak with you recently and I am pleased that you have accepted my invitation to serve on the "2010 and Beyond Panel." The Canadian sport community and Canadians in general appreciate the success of our high-performance athletes to date and look forward to best ever performances for the 2010 Olympic and Paralympic Winter Games. In light of this success, I believe we can build on this positive momentum in the sport community and we can continue to move forward.

I would like to ensure that we keep the momentum that has been created and have therefore established this panel of distinguished individuals to analyze the progress of Own the Podium, as well as other related high-performance initiatives, and to make recommendations that will build on this success.

I am asking that the Panel consult with Canadian sport leaders and organizations to obtain their views and provide me with concrete recommendations which will guide future decisions in this regard. In addition, I would like the Panel to analyze the progress that we have made to date and to explore options for the continuation of targeted high-performance programs for the future. The *General Terms of Reference* for the Panel are enclosed for your perusal.

I would like to thank you for agreeing to contribute to this important initiative. Should you have any questions, please feel free to contact my Chief of Staff, Raylene Johnson, directly by telephone at 819-934-1122 or via electronic mail at [Raylene.Johnson@pch.gc.ca](mailto:Raylene.Johnson@pch.gc.ca).

Please accept my best wishes.

Yours sincerely,

*(original signed by the Honourable Gary Lunn)*

The Honourable Gary Lunn, P.C., M.P.  
Minister of State for Sport  
and Minister responsible for the 2010 Winter Games